Counseling Program

School of Health Sciences
Stephens College

2023-2024 Annual Report

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Section I

Stephens College Mission Statement

Learn, Grow, Lead

Stephens College Counseling Program Values

Values (Ten Ideals)

Stephens College is committed to its Ten Ideals as core values that inspire and enrich our lives.

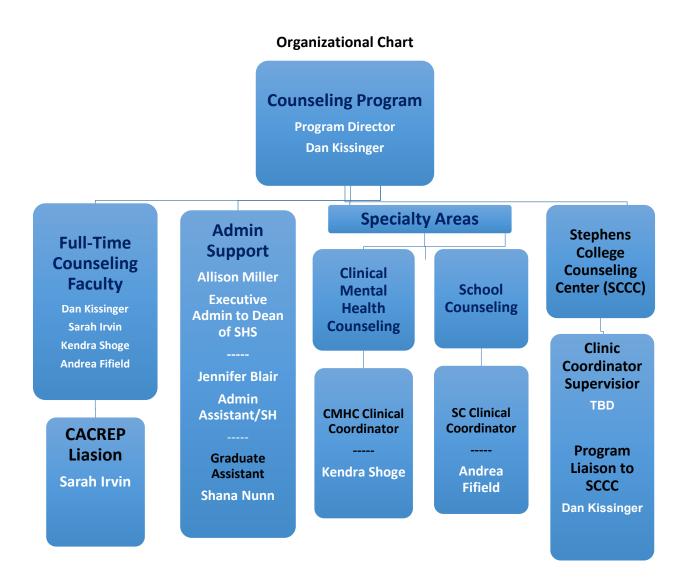
Inherent in the culture at Stephens College is the tradition of the Ten Ideals, which originated in 1921. Each year, 10 students whose activities represent the overall ideals of Stephens College are selected as personifications of individual Ideals.

The Ten Ideals

- 1. Respect for our own dignity and the dignity of others, embodied in a sense of social justice
- 2. Courage and persistence
- 3. Independence, autonomy and self-sufficiency
- 4. Support for others through the willingness to take and give criticism, acceptance and love
- 5. Sensitivity to the uniqueness and fragility of the natural world of which we are part
- 6. Responsibility for the consequences of our choices
- 7. Belief in our changing selves and in our right to change
- 8. Creativity in the spiritual and aesthetic dimensions of life
- 9. Intelligence that is informed and cultivated, critical yet tolerant
- 10. Leadership which empowers others

Mission: Stephens Counseling Program

The mission of the Stephens College Counseling program is to prepare ethically, culturally, and clinically competent professional counselors through curriculums grounded in current, evidence-based counseling skills, theory, technique, professional counselor identity, and ethics. Program graduates are well prepared to work with diverse clientele across the lifespan within school and mental/behavioral health systems as well as for-and non-profit public and private settings



Stephens College



Counseling Program Annual Report 2023-2024

About Our Programs

The Counseling program at Stephens College is housed within the School of Health Sciences. The program offers degree plans in two specialization areas:

- 1. A Master's degree (M.Ed.) in Clinical Mental Health Counseling (CMHC)
- 2. A Master's degree (M.Ed.) in School Counseling (SC)

The CMHC program is 60 credit hours and is designed to prepare students for licensure as a professional counselor in the State of Missouri.

The SC program offers two degree plans. The 45 credit, DESE*-approved SC degree plan prepares students for licensure and certification as a school counselor in the State of Missouri.

The 60 credit, DESE*-approved degree plan prepares students for certification as a school counseling in the State of Missouri. Additional CMHC coursework in this plan leads to eligibility for licensure as a professional counselor in the State of Missouri.

*DESE: Missouri Department of Elementary & Secondary Education

About this Report

The Counseling program's annual report summarizes information for 2023-2024 (i.e. Fall 2023, Spring 2024, Summer 2024). Program enrollment was 47, with 36 CMHC students, 10 SC students, and 1 non-degree seeking SC student, respectively. The pass rate on the comprehensive exam was 100%.

Student surveys reveal that 94% of students felt the CMHC and SC specialization courses were challenging and effective, while 87% felt the same for core curriculum courses. 94% of students also reported that both faculty and course assignments challenged them to grow personally

and professionally, while 100% of students reported their practicum and internship experiences provided quality opportunities and challenges that facilitated their professional development.

External stakeholder data was also positive, with 100% of employers of program graduates reporting they strongly agree/agree that program graduates were prepared for the professional roles and responsibilities of the profession (63% strongly agree/37% agree) and that they would hire another Stephens Counseling program graduate (95% strongly agree/5% agree).

Program Evaluation

The program's **Comprehensive Assessment Plan (CAP)** collects and reviews data from students, faculty, supervisors, and external stakeholders (i.e., Advisory Council) across multiple points. An abridged outline of the methods and timelines of the collection and review of individual student and program data is noted below.

INDIVIDUAL STUDENT DATA			
Assessment Area	Assessment Method	Timeline	
Key Performance Indicators (KPI)	Master Assessment Rubric	Assessed 2 x across curriculum (See KPI table below)	
Student Dispositions	Student Disposition Assessment Section II: Student Dispositions in	Yr 1/Sem 1 & Yr. 2/Sem 4 Mid-Term & End of Semester of	
	Course Instructor/Site Sup Eval	Practicum/Internship	
Student Assess of Field Placement Site	Student Eval of Prac/Intern Site	End of Practicum/Internships	
Student Assess of Site Supervisor	Student Eval of Prac/Intern Site Sup	End of Practicum/Internships	
Student Assess of Prac/Intern Instructor	Student Eval of Prac/Intern Course Instructor	End of Practicum/Internship	
	PROGRAM DATA		
Assessment Area	Assessment Method	Timeline	
Program Objectives	AQI/Graduate, Fieldwork, Exit, & Employer Surveys	See AQI/Progam Objective Table below	
Student Assessment of Program	Graduate Survey*	Final Semester of Program	
Follow-Up Graduate Program Assessment	Graduate Survey-Revised	Initial Survey in Fall 2025	
Graduating Student Assess of	Exit Survey	All COUN 604 and 608 courses	
Program	(formerly Graduate Survey)	(Initial- Summer 2026)	
Employers of Graduates	Employer Survey	Bi-annual Assessment Next Survey: Spring 2026	
Student Eval of Program Climate	Student Eval of Program Climate Program Climate Survey		
Program Demographics	Program Demographics Survey	Annual-Spring Semester	
Site Supervisor Assessment of Program/Student Achievement	Fieldwork Site Supervisor Survey	Bi-annual, Spring Semester (initial, Sp26)	
Knowledge of Core Counseling Curriculum	Comprehensive Preparation Counselor Exam (CPCE)	Final Semester of Program (I.e., COUN 604/SC; COUN 608/CMHC	

Knowledge of Core Counseling	National Counselor Examination	Final Semester/following CPCE
Content	(NCE)	(*not required)

Program Data: 2023-2024

2023-2024	Clinical Mental Health Counseling	School Counseling
Applicants	12	5
Currently Enrolled	36	11
Graduates	6	2
Licensure/Certification	9/11 Pass Rate (82%/initial)	NA
Exam Pass Rates (NCE)	2/2 Passed (100%/second)	
DESE Exam Pass Rate		
(MO Dept. of Elem &	NA	100%
Secondary Education)		
Praxis Exam	NA	100%
Job Placement	100% *	100%

^{*}Of students seeking employment in the Counseling discipline. Percentage reported includes Graduate Survey (old version) & post-graduation anecdotal information from AY 2023-2024 CMHC graduates.

Individual Student and Program Outcome Data

The following information represents data program's 2023-2024 Comprehensive Assessment Plan across key individual student and program data. In some cases, several years of data are included to provide a broader perspective of the program.

2023-2024 Key Performance Indicators/KPI Data (CACREP 2024 Standards)

The program's initial conceptualization of Key Performance Indicators centered on the selection, assessment, analysis, and reporting of specific standards. While notable revisions to how program's KPI selection was As noted in Table I below, 11 specific standards are planned for the 2024-2025 academic year to ensure full alignment with CACREP 2024 policy, Table 1 below outlines the selected 2023-2024 key performance indicators across the eight core areas and the clinical mental health counseling specialization area (the one area the program will be seeking CACREP-accreditation). Multiple measures were used across multiple points in the curriculum to measure individual learning, knowledge, and dispositions.

- Minimum performance threshold for is 85% for all KPI.
- Summary: 100% of students met or exceeded the minimum threshold of 85% on all KPI measures at multiple assessment points (See Table 1: AY 2023-2024 KPI)

Table I: Academic Year 2023-2024 Key Performance Indicator Summary

KPI I - CACREP 3. A	Assessment I	Assessment II
Students will demonstrate an understanding of the	Course: COUN 501	Course: COUN 630
professional identity, roles, responsibilities, and	Measurement: Ethics Case	Measurement: Quiz 1
dispositions inherent in the counseling discipline.	Timeline: Year 1, Semester 1	Timeline: Year 1, Semester 2
	Focus: Knowledge, skills, disposition	Focus: Knowledge
UDIA CACDEDA A	KPI Attainment: 100%	KPI Attainment: 100%
KPI 2 – CACREP 3. A	Assessment I	Assessment II
Students will demonstrate an understanding of the professional identity, roles, responsibilities, and	Course: COUN 501 Measurement: Reflection Paper	Course: COUN 630 Measurement: Self-Care Strategies
dispositions inherent in the counseling discipline.	Timeline: Year 1, Semester 1	Timeline: Year 1, Semester 2
dispessions innerent in the counseling disciplines	Focus: Knowledge	Focus: Knowledge, Skills, Dispositions
	KPI Attainment: 100%	KPI Attainment: 100%
KPI 3 – CACREP 3. B	Assessment I	Assessment II
Students will demonstrate multicultural knowledge,	Course: COUN 555	Course: COUN 545
self-awareness, humility, skill, and dispositions	Measurement: Competence Assign	Measurement: Up Journal (final)
necessary for working effectively within and across a	Timeline: Year 2, Semester 4	Timeline: Yr 1, Sem 3 or Yr 2, Sem 6
dynamic, pluralistic society.	Focus: Knowledge, Dispositions	Focus: Knowledge
VIDA 4 CONTRAC	KPI Attainment: 100%	KPI Attainment: 100%
KPI 4 – CACREP 3.C	Assessment I	Assessment II
Students will demonstrate the multicultural knowledge,	Course: COUN 545	Course: COUN 630
self-awareness, humility, skills, and professional dispositions necessary for working effectively with	Measurement: Up Journal (final) Timeline: Yr 1, Sem 3 or Yr 2, Sem 6	Measurement: Crisis Pamphlet Timeline: Year 1, Semester 2
diverse clients within and across a dynamic, pluralistic	Focus: Knowledge	Focus: Knowledge
society.	KPI Attainment: 100%	KPI Attainment: 100%
KPI 5 – CACREP 3. D	Assessment I	Assessment II
Students will demonstrate knowledge and awareness of	Course: COUN 501	Course: COUN 550
life events and stages that could influence an	Measurement: Final Exam items	Measurement: Case Presentation
individual's mental, emotional, and psychological	Timeline: Year 1, Semester 1	Timeline: Year 3, Semester 8
health and well-being across the lifespan.	Focus: Knowledge	Focus: Knowledge, Skills
	KPI Attainment: 100%	KPI Attainment: 100%
KPI 6 – CACREP 3. E	Assessment I	Assessment II
Students will demonstrate the requisite knowledge,	Course: COUN 500	Course: COUN 520
counseling skills, and professional dispositions	Measurement: Reflection Paper 2	Measurement: Group Proposal
necessary to establish and maintain quality therapeutic	Timeline: Year 1, Semester 1	Timeline: Year 1, Semester 2
alliances with diverse client populations.	Focus: Knowledge, Dispositions KPI Attainment: 100%	Focus: Knowledge, Skills KPI Attainment: 100%
KPI 7 – CACREP 3. F	Assessment I	Assessment II
Students will demonstrate the knowledge, skills, and	Course: COUN 520	Course: COUN 600
professional disposition necessary to conduct ethical,	Measurement: Group Proposal	Measurement: Group Curriculum
effective individual and group counseling services	Timeline: Year 1, Semester 2	Timeline: Year 2, Semester 5
	Focus: Knowledge, Skills	Focus: Knowledge
	KPI Attainment: 100%	KPI Attainment: 100%
KPI 8- CACREP 3. G	Assessment I	Assessment II
Students will demonstrate understanding of the ethical and legal issues required to prepare, implement, and	Course: COUN 540 Measurement: Mid-Term/Final	Course: COUN 560 Measurement: Final Exam
interpret assessment instruments and strategies for	Timeline: Yr 1, Sem 3 or Yr 2, Sem 6	Timeline: Yr 1, Sem 3 or Yr 2, Sem 6
clients as part of an effective individualized, evidence-	Focus: Knowledge	Focus: Knowledge
based treatment plan.	KPI: No Data-Pending 2024-2025 data	KPI Attainment: 100%
KPI 9 – CACREP 3.H	Assessment I	Assessment II
Students will demonstrate an understanding of the	Course: COUN 560	Course: COUN 607
importance of using evidence-based models, strategies,	Measurement: Final Exam	Measurement: Reflection 1
and interventions to inform clinical practice and	Timeline: Yr 1, Sem 3 or Yr 2, Sem 6	Timeline: Year 2, Semester 7
	Focus: Knowledge	Focus: Knowledge
advance the counseling professional.		KDI Attainment: 1000/.
advance the counseling professional.	KPI Attainment: 100%	KPI Attainment: 100%
advance the counseling professional.		KPI Attainment: 100%
advance the counseling professional.		KPI Attainment: 100%
advance the counseling professional.		KPI Attainment: 100%

KPI 10 – CACREP 5-C (CMHC)	Assessment I	Assessment II
Students will demonstrate the knowledge, skills, and	Course: COUN 515	Course: COUN 601
professional disposition necessary to conduct detailed	Measurement: Clinical Interview	Measurement: Case Presentation 1
clinical interviews and, by extension, create and	Timeline: Year 2, Semester 4	Timeline: Year 2, Semester 5
maintain effective, evidenced-based individualized	Focus: Knowledge, Skills, Dispositions	Focus: Knowledge, Skills, Dispositions
treatment plans.	KPI Attainment: 100%	KPI Attainment: 100%
KPI 11 – CACREP 5-C (CMHC)	Assessment I	Assessment II
KPI 11 – CACREP 5-C (CMHC) Students will demonstrate the ability to draw from and	Assessment I Course: COUN 635	Assessment II Course: COUN 608
, ,		
Students will demonstrate the ability to draw from and	Course: COUN 635	Course: COUN 608
Students will demonstrate the ability to draw from and implement evidence-based strategies and interventions	Course: COUN 635 Measurement: Case Concept	Course: COUN 608 Measurement: Capstone
Students will demonstrate the ability to draw from and implement evidence-based strategies and interventions to facilitate the prevention and treatment of a wide	Course: COUN 635 Measurement: Case Concept Timeline: Year 2, Semester 4	Course: COUN 608 Measurement: Capstone Timeline: Year 3, Semester 8

Program Assessment

Program effectiveness (i.e. achievement of program objectives is assessed through the systematic evaluation of select Academic Quality Indicator (AQI's) using multiple measures across multiple points in the curriculum specific to knowledge and skill. For the academic year 2023-2024, the program used the following objectives, defined as "curriculum objectives".

- 1. Stephens College (SC) Counseling students will possess knowledge specific to the historical, ethical, legal, professional, and labor market areas of the counseling profession.
- 2. SC Counseling students will possess and be able to demonstrate knowledge and skills specific to understanding diverse societies and working with in an ethical and culturally sensitive manner with individuals, groups, families, and organizations.
- 3. SC Counseling students will possess and be able to demonstrate knowledge and skills specific to theories and issues associated with human growth and development.
- 4. SC Counseling students will possess and be able to demonstrate knowledge and skills specific to theories and issues related to career development.
- 5. SC Counseling students will possess and be able to demonstrate knowledge and skills related to counseling and helping relationships.
- 6. SC Counseling students will possess and be able to demonstrate knowledge and skills related to group counseling and group work.
- 7. SC Counseling students will possess and be able to demonstrate knowledge and skills specific to assessment and testing in counseling settings.
- 8. SC Counseling students will possess and be able to demonstrate knowledge and skills related to counseling research and program evaluation.
- 9. Clinical Mental Health Counseling students will obtain appropriate state licensure as professional counselors (i.e., LPC)
- 10. School Counseling students will obtain appropriate certification as school counselors.

The eleven academic quality indicators aligned with program objectives noted below were used to evaluate student knowledge, skills, and dispositions. Each AQI was measured at multiple points across the curriculum. Table I below provides the outcome data from all AQI/PO for the AY 2023-2024.

AQI= Academic Quality Indicator

CO = Curriculum Objective (i.e. program objectives)

Minimum Threshold = 85% (i.e., students will achieve a score of Minimally Meets the Standard (or better (i.e., meets standard or exceeds standard) on all AQI measurements as assessed by the program's Master Assessment Rubric

Table I: Academic Quality Indicator/Program Objective

AQI	PO	Measurement	Focus	Timeline	Results
	#				
AQ1	CO1	Reflection Paper I	Knowledge	COUN 500	100% students @ Minimum Threshold or better.
				Yr 1, Sem 1	
AQ2	CO1	Competence	Knowledge	COUN 555	100% students @ Minimum Threshold or better.
		Assignment		Yr 1, Sem 2	
AQ3	CO1	Experiential	Knowledge	COUN 590	100% students @ Minimum Threshold or better.
		Reflection		Yr 1, Sem 1	
AQ4	CO2	Mock Session 2	Knowledge	COUN 500	100% students @ Minimum Threshold or better.
			Skills	Yr 1, Sem 1	
AQ5	CO2	Experiential Group	Knowledge	COUN 520	100% students @ Minimum Threshold or better.
			Skills	Yr 1, Sem 2	
AQ6	CO2	Child/Adolescent	Knowledge/	COUN 600	100% students @ Minimum Threshold or better.
		Interview	Skills	Yr 2, Sem 5	
			Disposition		
AQ7	CO3	Ethics Case Study	Knowledge/	COUN 525	100% students @ Minimum Threshold or better.
			Skills	Yr 1, Sem 1	
AQ8	CO3	Paired Debate	Knowledge	COUN 575	100% students @ Minimum Threshold or better.
			Skills	Yr 1, Sem 3 or	
			Disposition	Yr 2, Sem 6	
AQ9	CO4	Mock Session 3	Knowledge/	COUN 500	100% students @ Minimum Threshold or better.
			Skills	Yr 1, Sem 1	
			Disposition		
AQ10	CO4	Suicide Assessment	Knowledge	COUN 601	100% students @ Minimum Threshold or better.
			Skills	Yr 2, Sem 5	
			Dispositions		
AQ11	CO4	Sexuality	Knowledge	COUN 575	Bi-annual assessment; no AY 2023-2024 data
		Psychoeducational	Skills	Yr 1, Sem 3 or	
		Group	Disposition	Yr 2, Sem 6	

Student Disposition

Student dispositions are assessed at multiple pre-fieldwork and fieldwork points during the program. In 2023-2024, the professional dispositions of students were assessed at the end of their initial semester in the program (i.e., Yr 1, Sem 1), while students in fieldwork courses (i.e., practicum and internships) were assessed on professional dispositions at the mid-term and end of the semester by their fieldwork site supervisor and faculty supervisor (i.e., course instructor). Data from these dispositional assessments for the AY 2023-2024 is noted in the tables below.

Pre-Fieldwork Assessment I: Student Professional Disposition

Disposition	Evaluator Student Score (aggregate)
Minimum Threshold (85%)	

Q1: Ethical Behavior	Core Instructor 100%
Q2: Professionalism/Behavior	Core Instructor 100%
Q3: Boundaries	Core Instructor 100%
Q4: Site & Course Policy	Core Instructor 100%
Q5: Documentation	Core Instructor 100%
Q6: Multicultural Competence	Core Instructor 100%
Q7: Emotional Stability	Core Instructor 100%
Q8: Personal/Professional Growth	Core Instructor 100%
Q9: Feedback	Core Instructor 100%
Q10: Adaptableness	Core Instructor 100%
Q11: Genuineness	Core Instructor 100%
Q12: Personal Wellness	Core Instructor 100%
Total	100% of students demonstrated that they demonstrated
	that they minimally met (or better) for each dispositional
	element and measurement.

Disposition	Site Supervisor	Faculty Supervisor/Course
		Instructor
Minimum Threshold (85%)		
Q1: Ethical Behavior	100%	100%
Q2: Professionalism/Behavior	100%	100%
Q3: Boundaries	100%	100%
Q4: Site & Course Policy	100%	100%
Q5: Documentation	100%	89%
Q6: Multicultural Competence	100%	100%
Q7: Emotional Stability	100%	100%
Q8: Personal/Professional Growth	100%	100%
Q9: Feedback	100%	100%
Q10: Adaptableness	100%	100%
Q11: Genuineness	100%	100%
Q12: Personal Wellness	100%	100%
Total	100%	99%

Program Improvement and Development

The 2023-2024 period represented the program's first full year of data collection on AQIs/KPI using the 2024 CACREP standards and Comprehensive Assessment Plan (CAP). Notable outcomes and insights were gained across multiple program areas throughout 2023-2024 and the self-study process and utilized as the means for program improvement and development.

Curriculum

The 2023-2024 curriculum was redesigned to align with the new CACREP 2024 standards. Several key curricular and faculty changes and actions are noted below.

- 1. Faculty reviewed and revised KPI and AQI and key guiding standards and assessment points across multiple points in the program using 2024 CACREP Standards (see KPI Table above).
- 2. Individual faculty made multiple updates and revisions to course design to ensure assignments aligned with all 2024 CACREP standards mapped to their courses.
- 3. Faculty removed **COUN 601**: CMHC Practicum from summer offerings. Summer internship courses will remain as option per enrollment need.
- 4. **COUN 502**: Foundations of Professional Counseling & **COUN 525**: Ethics & Legal Issues were integrated to create **COUN 501**: Professional Orientation & Ethics. The CACREP standards re-mapped in this integration are cited below.
- 5. Program objectives (i.e., curriculum objectives) were recognized as overly broad-and mislabeled. Faculty set a goal to revise program objectives for Fall 2024 semester that align with program and individual key performance indicators.
- 6. KPIs & AQIs appear appropriate-continued review of data and appropriateness of selected measures/timeline needed for AY 2024-2025.

Assessment

- Set minimal thresholds for individual student and program data (i.e., KPIs, Pass Rates on Credentialing Exams, Degree Completion rates, etc.).
- Based on 2023-2024 assessment data and review, faculty identified several areas requiring revision. Specific to the program's Comprehensive Assessment Plan, revisions and additions included the following:
 - Master Assessment Rubric
 - Rubric aligned with minimum threshold attainment levels (i..e, minimally meets or better).
 - Course Level Assessment
 - Revised to better document non-KPI/KPI attainment & evidence.
 - Program Climate
 - Developed to expand program awareness of current student perceptions of program climate and includes sections on program policies/advising/inclusion. Implementation set for Spring 2025.
 - Program Demographics
 - Program specific demographics survey designed to expand awareness of student diversity outside the limited demographics (i.e., ethnicity/race/gender) collected by Stephens College. Implementation set for Spring 2025.
 - Graduate Survey

- 2023-2024 version identified as insufficient due to a) collects "exit" data from pending graduates, not the needed follow-up data from program graduates.
- A revised Graduate Survey was created that will specifically provide follow-up data from program graduates. It will also be better aligned with program objectives. Implementation set for Spring 2025.

Exit Survey

- 2023-2024 version identified as useful but insufficient for providing required follow-up data from program graduates.
- A specific Exit Survey was developed and will continue to collect similar data from previous Graduate Survey. It will also be better aligned with program objectives. Implementation set for Spring 2025.

Employer Survey

 Revision to 2023-2024 Employer Survey designed to clearly align employer assessment of program graduate performance with program objectives.

Fieldwork Site Survey

2023-2024 review of external stakeholder data identified gap in systemic data from fieldwork site supervisor. Like the revised Graduate, Exit, and Employer Surveys, the Fieldwork Site Supervisor survey is also more clearly aligned with program objectives. Implementation set for Summer 2025.

Policies/Procedures

Multiple program policies/procedures changes occurred during 2023-2024, including but not limited to:

- Updated the program's Mission statement and program objectives utilizing feedback from internal (Student Advisory Council) and external stakeholders (Program Advisory Council).
- Fall 2023 represented initial semester of all electronic documentation for the clinical courses through Supervision Assist. (Beta testing occurred Spring '23)
- Updated program's master syllabus & attendance/participation/online policies
- Updated Student Handbook
- Updated Practicum and Internship Manuals
- Created Practicum and Internship FAQs document.
- Created a manual for Adjunct Instructors.
- Created a Supervision Assist Training Guidelines/Manual
- Updated the Site Supervisor Resource Guide/Manual
- Updated the Site Supervisor Manual

• Continued updating of a "Site List" of practicum/internship site with contact information and application timelines (when available) for CMHC students.

<u>Internal/External Stakeholder Info</u>

The program utilizes insights and feedback from internal and external resources for program improvement and development.

Student Advisory Council

- Inaugural meeting Spring 2024, offering students a "voice" in the program operation, improvement, and development.
- Example includes Student Advisory Council feedback on potential updates to program Mission and program objectives.

Program Advisory Council

 Program meets annually (at a minimum) with our Advisory Committee made up of community-based experts across the clinical mental health and

Additional 2023-2024 Program Highlights

- Dr. Sarah Irvin awarded the 2023-2024 Graduate Teaching Award.
- Hiring of Dr. Andrea "Andy" Fifield, Associate Professor of Counseling (School)
- Taylor White named Outstanding Graduate Student in School Counseling
- Amy Pescaglia named Outstanding Graduate Student in Clinical Mental Health Counseling.
- Transition to all electronic documentation for CMHC and SC
- Dr. Irvin served as conference coordinator for the national 2024 Ethics in Counseling conference in New Orleans, LA.
- The School Counseling program re-designed and received DESE (MO Department of Elementary and Secondary Education) approval for new 45 degree and 60 degree school counseling degree plans.